



ANNUAL REPORT 2025-2026

SOCIAL SECTOR INNOVATION WBOP CHARITABLE TRUST

Ūhia te korowai kāhui ki te iwi hei tauawhi, hei akiaki ki te ao angitu

Spread the folds of the korowai to all, as a means of support and encouragement in pursuit of success.

Gifted to Socialink by Ngāi Tamarāwaho, this whakatauaākī reflects our role in supporting & strengthening the for-purpose sector.

Ngā mihi nui to our Socialink Tūhono Pāpori Trustees:

Tangata Whenua

Melanie Tata – Co-Chair, Ngāti Ranginui
Ngairo Eruera, Ngāi Tamarāwaho
Te Uta Roretana, Ngāi te Rangi
Sandra Potaka, Waitaha

Tangata Tiriti

Soifua Tupou – Co-Chair
Darren Owen – Treasurer
Kylie Valentine
Paula Naude



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Co-Chairs Report

As Co-Chairs of SocialLink – Tūhono Pāpori, it is our privilege to reflect on a significant year for our organisation and the wider for-purpose sector.

Last year, we wrote about the weaving of **Te Korowai Kāhui**. This year has been about beginning to live that strategy – moving from intent into implementation and considering what our commitments mean in our governance, leadership, policies, relationships and everyday practice.

It has also been a year marked by significant change and loss. Through it all, the resilience of the SocialLink whānau and the communities and organisations we exist to serve has been evident.

Te Korowai Kāhui – From Strategy to Practice

The Board adopted Te Korowai Kāhui in August 2025. Its first year of implementation has required us to move beyond the words of the strategy and begin embedding its commitments throughout the organisation.

An important milestone was the adoption of SocialLink's **Te Tiriti o Waitangi Policy**, strengthening the connection between our strategic intent and the way we govern and operate. This has included continued consideration of mana ōrite partnership, Māori leadership, tangata whenua representation and how Te Tiriti commitments are reflected from the earliest stages of organisational decision-making.

This is ongoing work. Te Korowai Kāhui was never intended to be a document that sat on a shelf, and its implementation will require continued reflection, challenge and learning. We acknowledge Andrea Jerry Ryan and the Whakamana Tangata team, our Māori caucus, iwi and hapū partners, and those who have contributed to this kaupapa over many years.

Leadership, Continuity and Organisational Resilience

We acknowledge **Liz Davies** for her continued leadership of SocialLink as Chief Executive during another full year.

After many years of committed service to the organisation, we were also very pleased that Liz was able to take an extended period of leave. An organisation's resilience can often be seen most clearly when leadership can step away and others are trusted and supported to step forward.

We therefore especially acknowledge **Sheryl Moore**, who stepped into the role of Acting Chief Executive during Liz's absence and provided strong, steady leadership. We also acknowledge the wider management and staff team who ensured SocialLink's mahi continued.

For us as a Board, this demonstrated something important: SocialLink's strength does not sit with one individual. It sits across a capable team with deep knowledge, trusted relationships and a genuine willingness to awahi one another.

Remembering Members of our SocialLink Whānau

This year has also carried profound loss.

We remember with aroha Linda Thompson and Rangiwhakaehu Irene Walker, whose deaths were deeply felt across the SocialLink whānau and wider community.

Both leave important legacies. Linda brought her considerable communication skills, energy and commitment to telling the stories of our sector and its people.

Irene's courageous and visionary leadership helped steer SocialLink further into its Te Tiriti journey and was instrumental in the development of Whakamana Tangata and the strengthening of kaupapa Māori within our organisation.

As Te Korowai Kāhui now moves into implementation, it is fitting to recognise that some of the threads we carry forward were laid by those who are no longer physically alongside us.

Moe mai rā kōrua.

We also acknowledge that members of our team have carried significant personal loss and challenges of their own this year. We have witnessed both strength and manaakitanga – colleagues making space for and supporting one another while continuing to serve the sector. That care for one another matters and is part of the culture we want SocialLink to protect.

A Sector Continuing to Navigate Change

The wider environment in which our sector operates remains challenging. Changes in central and local government policy, funding settings and commissioning approaches have continued at pace, while organisations respond to increasing costs and increasingly complex community needs.

Against that backdrop, the resilience of our for-purpose sector has been remarkable.

SocialLink's role is not simply to help organisations absorb change. It is also to ensure our sector remains connected, capable and heard. Throughout the year the team has continued to provide practical organisational and funding support, learning and development, community insights, volunteering services and Whakamana Tangata, alongside advocacy on the issues affecting our sector.

At a time when organisations are being asked to do more with less, a strong, independent and collective sector voice remains essential.

The Kollektive – More Than a Building

We also celebrate the continued strength of **The Kollektive** and acknowledge **Caitriona ‘Cookie’ Anderson** and the TK team for their mahi.

Earlier this year occupancy at The Kollektive increased significantly as a result of Western Bay of Plenty Primary Health Organisation moving in which is a significant achievement, alongside continued growth in membership and the use of TK’s shared spaces.

But occupancy tells only part of the story. The value of TK has always been greater than the number of desks filled. At its best, it creates the conditions for connection, collaboration and community – a place where people and organisations working for social good can encounter one another, share knowledge and strengthen relationships.

That kaupapa remains as important as ever.

Caring for Tangata and Taiao

One of the most profound moments of this year came through the devastating events at Mauao and Welcome Bay and the community response that followed.

In acknowledging what occurred, we also acknowledge Mauao himself. Mauao is not simply a landmark, a recreational space or the place where tragedy occurred. He is a sacred tūpuna maunga, deeply woven into the whakapapa, identity and mauri of Tauranga Moana. The damage sustained by Mauao carried its own mamae, alongside the immense grief of lives lost and whānau forever changed. We acknowledge those who died, those who were injured, their whānau and loved ones, mana whenua, first responders and all those who continue to carry the impacts of those events.

We also acknowledge the ongoing mahi, led by Mauao Trust alongside Tauranga City Council, to restore not only physical access to the maunga but the mauri and wellbeing of Mauao, with his mana and cultural integrity at the centre of recovery.

Through Volunteering Services, SocialLink coordinated round-the-clock volunteer support at the He Maimai Aroha Community Care Centre. It was a powerful reminder of what community infrastructure and relationships mean when they are needed most.

It also reminded us that our advocacy for the wellbeing of people cannot be separated from the wellbeing of the places to which we belong. Te Korowai Kāhui asks us to think holistically across social, cultural, economic and environmental wellbeing. Our care for tangata and taiao is interconnected, and resilient communities depend upon both.

We believe that understanding will become increasingly important in SocialLink’s mahi in the years ahead.

Looking Ahead

There is much to be proud of, but Te Korowai Kāhui is still at the beginning of its life.

Our challenge now is to deepen its implementation: to continue strengthening our Te Tiriti practice, ensure the commitments we have made are visible in our decisions and relationships, and remain responsive to a for-purpose sector navigating considerable change.

As Co-Chairs, we are proud not simply of **what** SocialLink has delivered this year, but of **how** the organisation has held its kaupapa – with courage, adaptability, partnership and care.

We offer our sincere thanks to **Liz D, Sheryl, Liz F, Andrea, Angela, Cookie and every member of the SocialLink and The Kollektive teams**. Your mahi, expertise and commitment to one another and to the sector underpin everything this organisation achieves.

We also thank our fellow Trustees for the wisdom, challenge and commitment they bring to our governance. During the year we were also pleased to welcome Paula Naude to the Board as a Tangata Tiriti Trustee. Paula brings valuable experience across local government, community development and emergency management, alongside a strong connection to the communities of Tauranga Moana.

All this mahi couldn't happen without our iwi and hapū partners; our funders, councils and community partners; and the many organisations, volunteers and people across the Western Bay of Plenty and Tauranga Moana who continue to serve our communities every day.

This year has reminded us that resilience is not simply about enduring change. It is about holding firmly to purpose, strengthening the relationships around us, and continuing to care for both the people and the places for whom this mahi exists.

Mauri Ora



Mel Tata
Tangata Whenua
Co-Chair



Soifua Tupou
Tangata Tiriti
Co-Chair

Treasurer's Report

The year ended 31 March 2026 marks another year of growth for Socialink. Income reached \$1,800,805, compared with \$1,608,345 in 2025 and \$1,401,680 the year before. Commercial income generated through The Kollektive also lifted to \$567,294. On behalf of the Board I record our gratitude to TECT, BayTrust, Lotteries, Acorn Foundation, Rotorua Trust, Western Bay of Plenty District Council and Tauranga City Council. Their willingness to commit multi-year support is what allows us to plan with confidence rather than year to year.

Costs rose alongside that activity, with total expenditure of \$1,719,969 against \$1,569,077 last year. Employee remuneration and related costs making up the bulk of this at \$1,169,436. This reflects a team that has grown to deliver our programmes and services, an increase of \$139,732, or 13.6%, on last year.

The year closed with a surplus of \$80,837, against \$39,269 in 2025 and \$20,173 in 2024. Accumulated funds accordingly rose from \$294,909 to \$375,746. This trend reflects sustainable growth in alignment with the Board's policy of working towards sufficient reserves to cover at least three months of operating expenditure.

Cash of \$693,748 and term deposits of \$600,000 were held at balance date. Set against these, deferred revenue of \$780,956 represents funding received for work not yet delivered, and is a measure of the commitments we carry into the coming year as much as of the support we have secured.

Socialink enters the new year financially robust, supported by a healthy balance sheet and prudent management of resources. We extend our thanks to our funders, partners, members, and volunteers, whose contributions are essential to our success. I am pleased to present this report and looking forward to another successful year.



Darren Owen
Treasurer

Chief Executive & Managers Report

Tēnā koutou katoa,

Global and national forces (e.g. artificial intelligence, cost of living crises, changes in government policy) continue to impact on the for-purpose sector as many community organisations continue to navigate these turbulent waters while serving your communities as best you can.

Socialink – Tūhono Pāpori has endeavoured to support for-purpose organisations in as many ways as possible to try and cushion the impact of external forces and as organisations strive to deliver the best services, programmes and activities possible to your communities.

Below is a summary of **highlights and achievements** over the past year:

BUILDING CAPABILITY – Learning and development, organisational and funding support, collaboration and communication

- More people and organisations are **building their capability** by attending a learning event, getting advice from Socialink’s organisational and funding advisors, receiving hands on support with website and policies, using our website or being informed by our newsletter – He Pānui.
- **Learning and development** sessions included topics such as meet the funders, cultural safety training, leadership programme, peer mentoring programme for managers, understanding finances, introduction to Excel, social media.
- **One-one support** is provided most commonly in the areas of funding and financials, setting up a new entity, governance and operations.
- Organisations are seeking **hands on help** with website and policies in response to funding challenges.
- Socialink have been supporting organisations to collaborate and be resourced through **Partnering to Prosper**, a new fund established by the local philanthropic funders and Councils.

EMPOWER – Policy, research and advocacy

- Socialink has worked with **national bodies** such as Community Networks Aotearoa and HuiE! Constellation group in order to exert influence over national policies and legislation that impact on the sector.
- We have prepared **submissions** on wide ranging issues including to Tauranga City Council’s annual plan, the Regulatory Standards Bill, Pay Equity to the People’s Select Committee, Local Government (Systems Improvement) Bill, Emergency Management Bill and many more.

COMMUNITY INSIGHTS

- Delivered **Community Data Summaries** to WBOP communities – accessible data about our local people and local places.
- Consolidated processes to deliver **Data Foundations projects** – helping groups to articulate their Theory of Change – the impact their group is trying to make; and helping design and operationalise the tools and processes to measure and report this impact.
- Supported groups to create **Impact infographics** – simple visual summaries of their outputs, and outcomes– the highlights of their work – to share with their stakeholders and communities of interest.
- Provided 3 years of data in our **“Local Grocery Shop” Dashboard and quarterly infographics** (launched in July 2025), showing the real cost of food for communities of our region struggling with cost of living pressures.
- Found and trialled new “community-friendly” tools to enable communities to collect and summarise meaningful data (for advocacy, insights and action)

VOLUNTEERING SERVICES

- **Rotorua expansion:** Secured BayTrust and Rotorua Trust funding, appointed Hinemoa Wetere as first Rotorua Community Engagement Advisor, launched in-person services and our first Rotorua workshop.
- **Group Volunteering programme:** Embedded WBOPDC-funded pilot, delivering multiple projects across the Western Bay.
- **National Volunteer Week:** Hosted 6 Big Shout Out events across the rohe and awarded 7 Volunteer Star awards, one per region; the Tauranga event drew 80+ attendees representing 20 volunteer-involving organisations.
- **Emergency response:** Co-ordinated round-the-clock volunteer support at the He Maimai Aroha Community Care Centre following the Mauao/Welcomme Bay tragedy.
- **Youth and community engagement:** Delivered Youth Week events, the Amazing Volunteer Race, new school partnerships, and our annual Volunteer Managers and Leaders Survey (63 responses).
- **Sector leadership:** Represented Volunteering Services at the Volunteering NZ Changemakers Hui and Call to Action for the Future of Volunteering launch, and established a quarterly Volunteer Managers networking hui.
- **Growth in reach and impact:** Average active volunteer listings grew over the past year, and KPIs were exceeded for FY25.
- **Social Prescription Volunteering:** Progressed our workstream with the PHO to embed volunteering into wellbeing pathways.
- **Team capability and continuity:** Onboarded new staff and interns, and managed a medical leave handover and staff transitions without disruption to service.
- **Community partnerships:** Co-hosted the Abbeyfield Katikati garden day and Multicultural Picnic, and presented at the WBOP Community Awards.

THE KOLLECTIVE

- 2025/26 was a significant year of growth for The Kollektive, with strong occupancy, reaching close to full capacity early in the year, sustaining a thriving community and outstanding member satisfaction.
- **Key milestones included:** completing a new car park in November 2025, increasing capacity for members, visitors and events, and welcoming our largest member organisation to date, WBOP Primary Health Organisation, in January 2026.
- Our small but mighty team delivered **40+ member events and activities**, supporting connection, collaboration and wellbeing. We also strengthened community partnerships through initiatives including the BOP Garden & Art Festival, Sustainability Options' Green Drinks, the National Jazz Festival and Envirohub's kororā awareness campaign.
- **Member satisfaction remained exceptional**, with 100% of survey respondents satisfied with the overall operation of The Kollektive. Members highlighted our welcoming and responsive team, positive atmosphere, inclusive communication and vibrant community.
- The Kollektive also generated a **\$90,557 financial return to TECT Community Trust**.

KAIWHAKAWHANAKE MĀORI AND WHAKAMANA TANGATA PROGRAMME

- **Entity & Engagement Reach:** Registered kaupapa Māori organisations and co-ordinated new kaupapa Māori organisation and network engagements across the region.
- **Funding & Success Rate:** Submitted funding applications with a high success rate across multiple community funds, providing direct funding assistance to member organisations.
- **Organisational & Community Support:** Provided kaupapa Māori organisational support, held kanohi ki te kanohi engagements, hosted funder connection hui, and distributed regular pānui.
- **Cultural Capability & Connections:** Maintained and developed connections with Mana Whenua across the region. Established weekly internal cultural capability by facilitating Tikanga Tūrei, delivered marae-based Cultural Inductions for community capability, hosted kaupapa Māori networking events, developed Te Pā Harakeke Kaimahi Māori hui as Kaitiaki, and facilitated whakawhanaungatanga with local Kaumātua to teach ukulele and waiata.
- **Strategy & Governance:** Contributed to the design and implementation of Te Korowai Kāhui Strategic Plan and led the update of the Te Tiriti o Waitangi Policy alongside Mana Whenua, the Board, and the CEO.

To the team, trustees, the sector and funders....

All this mahi can only be done with incredibly talented, experienced and a hard-working team. Without fail, when someone starts work at SocialLink they comment on the huge breadth of knowledge and expertise amongst the team as well as how everyone awahi's or supports one another. I am honoured to lead such a team.

It is with great sadness that the team saw two of our former staff members pass away this year, Linda Thompson and Rangihakaehu Irene Walker who both leave a legacy for us to live up to and will be remembered as wāhine toa.

I had the opportunity to take some leave overseas and attend the World Community Development Conference in Glasgow, which reminded me of the importance to challenge systems which maintain inequity, poverty and colonialism. I very much appreciated Sheryl Moore, SocialLink's Operations Manager, who stepped up and incredibly ably led the team, particularly as some traversed difficult personal and family challenges, with the team also excelling at supporting each other.

As with any for-purpose organisation, strong and effective governance is critical to an organisation delivering on their vision and mission. SocialLink has this in spades and I'm very grateful for the wise counsel that guides the mahi of SocialLink. He mihi nui ki a koutou katoa.

We continue to be humbled by the enormous aroha, passion and energy everyone working in the for-purpose sector applies to their mahi, always motivated by how you can support the people and communities you work with. This work often goes unrecognised but without it our communities would be so much the lesser for it, so ngā mihi nui ki a koutou katoa.

Lastly, SocialLink very much appreciates the support of the Councils, Lotteries and the philanthropic funders in supporting our mahi. The for-purpose sector in the western Bay of Plenty are very lucky to have such progressive philanthropic funders who constantly strive to support everyone's work in the community, not always easy when the demand for funding far exceeds the funding available.

Ngā mihi nui



Liz Davies
Chief Executive

Liz Flaherty, Community Insights Manager
Angela Wallace, Volunteering Services Manager
Caitriona Anderson, The Kollektive Manager
Andrea Jerry Ryan, Kaiwhakawhanake Māori

Entity Information

Legal Name of Entity:	Social Sector Innovation WBOP Charitable Trust
Other Name of Entity:	SocialLink
Type of Entity and Legal Basis:	Registered Charity
Registration Number:	CC50192

Entity's Purpose or Mission:

The Social Sector Innovation Western Bay of Plenty Charitable Trust (SSIT), trading as SocialLink, was established in 2012 following conversations with the wider network of social service providers in the Western Bay of Plenty. The sector sought a vehicle to facilitate capability and capacity building within the sector, to provide a collective social sector voice and become more connected to and valued in community, city and regional decision making.

Our vision is "a resourced, skilled and cohesive for-purpose sector enabling communities to flourish".

SocialLink's purpose is building capability, confidence, sustainability and voice of community organisations in the Western Bay of Plenty.

SocialLink's strategic themes are: Build the Sector, Empower the Sector, Serve the Sector.

Entity Structure:

SocialLink is governed by a board of 8 Trustees who oversee governance and the strategic direction of the organisation. The Board is structured into a 'tangata whenua' and 'tangata tiriti' caucus with each caucus headed by a Co-Chair. A Chief Executive reports to the Trustees on a regular basis and is responsible for overseeing SocialLink's operational areas, including but not limited to employment and management of staff and contractors.

Main Methods Used by the Entity to Raise Funds:

SocialLink has commenced seeking donations from individuals and community organisations and sponsorships from businesses.

Entity's Reliance on Volunteers and Donated Goods or Services:

SocialLink's eight Trustees all volunteer their time in governance roles that lead and further the strategic direction of the organisation.

Contact Details

Physical Address:	C/-The Kollektive, 145 Seventeenth Avenue, Tauranga 3112
Postal Address:	The Kollektive, DX BOX HP40007, Tauranga, 3112
Phone:	07 987 0920
Email / Website:	info@sociallink.org.nz / www.sociallink.org.nz
Social Media:	 facebook.com/sociallinknz  instagram.com/sociallinknz  linkedin.com/company/sociallink-wbop

Our Activities

Statement of Service Performance 2025–2026

Build the Sector

Communications



1,764

Subscribers to our sector newsletter 'He Pānui'
(1,580)

Website

Average active users per month

1,333

SocialLink
Tūhono Pāpori
(1,000)

533

Community
Insights
(100)

1,416

Volunteering
Services
(833)

Learning & Development

42

Learning & development
workshops held (41)

637

Participants attended
these workshops (415)



Our Purpose

A resourced, skilled & cohesive
for-purpose sector enabling
communities to flourish.

Networking & Collaboration

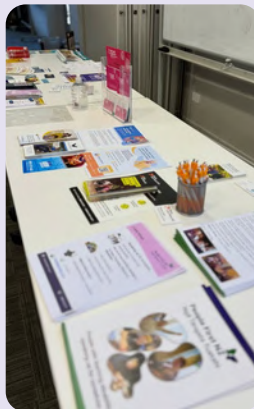
8

Community sector based
networking events held (6)

335

Participants attended
these networking events (308)

Community Networking Forum ▼



Te Pā Harakeke o Tauranga Moana ▲

4 Collaborative groups supported (2024–2025)*

*This measure has been removed for 2025–2026 & the collaborative role is now reflected through a broader range of indicators, including networking events.

NOTE

(x) = previous year (2024–2025) achievement

Build the Sector

Organisational Support

91 Organisations assisted with one-on-one organisational & funding advice (111)

17 Organisations supported with projects through the SOS Office Support programme
**new measure for 2025-2026*

Volunteering Services

146

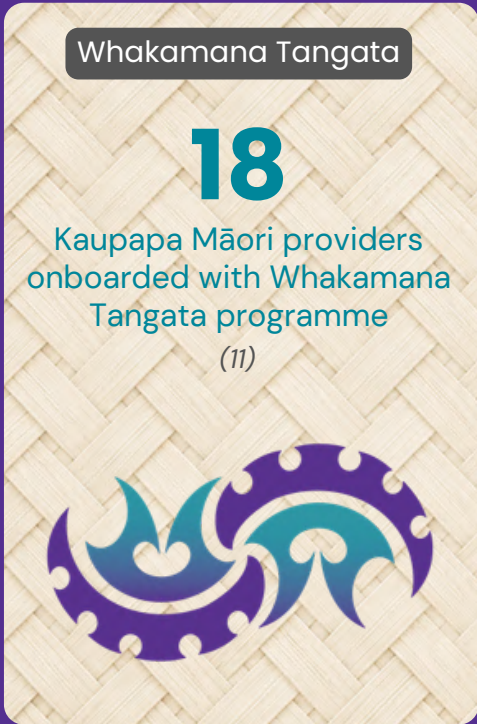
Volunteer-involved organisations registered with Volunteering Services (110)



Whakamana Tangata

18

Kaupapa Māori providers onboarded with Whakamana Tangata programme (11)



The Collective

69% Occupancy (76%)

154 Non-resident TK members (142)



Empower the Sector

Research & Advocacy



12 Submissions to national & local government (6)



8 Research and policy-related activities undertaken (8)

Community Insights



16

Organisations engaged in data utilisation projects (18)



NOTE

(x) = previous year (2024-2025) achievement



Thank you again for your time, expertise and passion – it's truly beautiful to know organisations like SocialLink exist and the work you're doing for the community is admirable! – **Organisational Support client**

You are so amazing thank you so much for all your support, the infographic looks incredible. The meeting with funders went really well. They loved the data page, it had so much info on it, which they loved.
– **Community Insights client**

Thanks again for such a fantastic service, this mentoring experience is just incredible. I am so grateful. – **Mentoring Programme participant**

Thank you again for organising such a meaningful Cultural Induction at Huria Marae. It was truly an incredible experience for us – we are genuinely in awe, and it felt like a real privilege to be welcomed into such a special space. We are very grateful for the opportunity to learn, reflect, and be present.
– **Learning & Development attendee**

Our Hapū have found it frustrating to identify funding pathways to support our kaupapa and this programme has been a great help. – **Whakamana Tangata client**

Thank you so much for promoting our volunteer roles on your socials! ... Your support has been invaluable, and we truly appreciate all your efforts in helping us reach this milestone. – **Volunteering Services organisation**





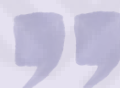
The
Kollective^{TK}



The TK team is incredibly welcoming and responsive. I've loved the events and the positive vibe at TK this year. The additional car parking spaces will be wonderful for programmes and events in 2026.

I love that the staff and workspace committees are all focused on creating a fantastic environment for everyone using the space. They are always responsive and open to new ideas. Communication is consistently positive and inclusive.

TK is a wonderful place to work and a humming, vibrant community. Well done to everyone!



Statement of Financial Performance

How was it funded? What did it cost?

	Note	2026	2025
Revenue		\$	\$
Donations, koha, bequests and other general fundraising activities	1	9,951	7,155
Membership fees and subscriptions	1	12,382	9,235
Non-government service delivery grants/contracts	1	1,198,251	1,052,908
Revenue from commercial activities	1	567,294	517,402
Interest, dividends and other investment revenue	1	12,927	21,647
Total Revenue		1,800,805	1,608,345
Expenses			
Employee remuneration and other related expenses	2	1,169,436	1,029,704
Other expenses related to service delivery	2	539,512	529,771
Other expenses	2	11,021	9,602
Total Expenses		1,719,969	1,569,077
Surplus for the Year		80,837	39,268
This is represented by:			
Surplus - Socialink		80,837	54,722
(Deficit) Surplus - The Kollektive		0	(15,453)
Total Surplus for the Year		80,837	39,269

This Statement should be read in conjunction with the accompanying Notes and the Independent Auditor's Report.



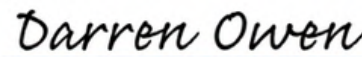
Statement of Financial Position

What the entity owns? What the entity owes?

	Note	2026 \$	2025 \$
Assets			
Current Assets			
Cash and short-term deposits	3	693,748	691,916
Debtors and prepayments	3	41,096	43,381
Other current assets	3	600,000	319,799
Total Current Assets		1,334,844	1,055,095
Non-Current Assets			
Property, plant and equipment	4	9,428	11,863
Other non-current assets	3	9,850	7,600
Total Non-Current Assets		19,278	19,463
Total Assets		1,354,122	1,074,558
Liabilities			
Current Liabilities			
Creditors and accrued expenses	3	142,197	135,558
Employment costs payable	3	55,222	29,665
Deferred revenue	3,9	780,956	614,426
Total Current Liabilities		978,376	779,649
Total Liabilities		978,376	779,649
Total Assets less Total Liabilities (Net Assets)		375,746	294,909
Accumulated Funds			
Opening Accumulated surpluses (deficits)		294,909	255,640
Accumulated surpluses (deficits)		80,837	39,269
Total Accumulated Funds	5	375,746	294,909

for and on behalf of the Social Sector Innovation WBOP Charitable Trust:


[Soifua Tupou \(Aug 19, 2026 12:37:29 GMT+12\)](#)
 Co-Chair


[Darren Owen \(Aug 20, 2026 09:05:48 GMT+12\)](#)
 Trustee

18/08/2026
 Date

18/08/2026
 Date

This Statement should be read in conjunction with the accompanying Notes and the Independent Auditor's Report.



Statement of Cash Flows

How the entity has received and used cash?

	Note	2026 \$	2025 \$
Cash Flows from Operating Activities			
Cash was received from:			
Donations, koha, bequests and other general fundraising activities		9,951	7,155
Membership fees and subscriptions		12,382	9,235
Non-government service delivery grants/contracts		1,369,289	1,088,847
Commercial Activity		567,294	517,402
		<u>1,958,917</u>	<u>1,622,639</u>
Net GST		7,854	781
Cash was applied to:			
Employee remuneration and other related expenses		1,143,878	1,029,112
Other expenses related to service delivery		545,663	458,690
		<u>1,689,541</u>	<u>1,487,802</u>
Net Cash Flows from Operating Activities		277,230	135,618
Cash flows from Investing and Financial Activities			
Cash was received from:			
Interest, dividends and other investment revenue		10,704	25,572
		10,704	25,572
Cash was applied to:			
Payments to acquire property, plant and equipment		5,900	9,265
Payments to purchase investments		280,201	154,044
Cash flows from Investing and Financial Activities		(275,398)	(137,737)
Net Increase/ (Decrease) in Cash		1,832	(2,119)
Opening Cash		691,916	694,035
Closing Cash	3	693,748	691,916
This is represented by:			
Bank Accounts & Cash		693,748	691,916

This Statement should be read in conjunction with the accompanying Notes and the Independent Auditor's Report.



Statement of Accounting Policies

How did we do our accounting?

Basis of Preparation

Social Sector Innovation WBOP Charitable Trust has elected to apply XRB's Tier 3(NFP) Standard on the basis that it does not have public accountability and has total annual expenses less than \$5,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future. The information is presented in New Zealand dollars. All values are rounded to the nearest dollar.

Specific Accounting Policies

The following specific accounting policies which materially affect the measurement of the Statement of Financial Performance and Statement of Financial Position have been applied:

Revenue Recognition

Revenue from providing services is recognised by reference to the stage of completion of the service at the balance date, based on the actual service provided as a percentage of the total service to be provided.

Revenue – General Grants

Revenue on general grants deemed to be significant and with documented expectations over use, is recorded on receipt as an asset for funding received (generally cash) and a matching deferred revenue balance. As or when the documented expectations over use are met, the deferred revenue balance is reduced and revenue is recorded. Deferred revenue as at balance date reflects the extent to which the documented expectations over use have not yet been satisfied.

Revenue from commercial activities

Revenue from commercial activities is accounted for on an accrual basis and accounted for in accordance with the substance of the transaction.

Expenses

Salaries are recorded as expenses as staff provide services and become entitled to the salaries. Other costs associated with the delivery of services are expensed when costs are incurred.

Goods and Services Tax (GST)

All amounts are recorded exclusive of GST, except Debtors and Creditors which are stated as inclusive of GST.

Income Tax

Social Sector Innovation WBOP Charitable Trust is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

Bank Accounts and Cash

Cash and short term deposits in the Statement of Cash Flows comprise cash balances (including short term deposits) with original maturities of 90 days or less.

Changes in Accounting Policies

There have been no changes in accounting policies during the financial year.

Financial Audit

This Performance Report has been subject to an audit, please refer to the Independent Auditor's Report.

This Statement should be read in conjunction with the accompanying Notes and the Independent Auditor's Report.



Notes to the Performance Report

1. Analysis of Revenue

		2026	2025
Revenue Item	Analysis	\$	\$
Donations, koha, bequests and other general fundraising activities	Donations & Sponsorship	9,951	7,155
	Total	9,951	7,155
Revenue Item	Analysis		
Membership fees and subscriptions	Workshop Registration fees	12,382	9,235
	Total	12,382	9,235
Revenue Item	Analysis		
Non-government service delivery grants/contracts	Contribution	81,035	54,550
	Grants	1,066,965	978,817
	Other Revenue	36,720	6,392
	Management Fees (TECT Hub)	12,000	12,000
	Coffee pods	1,531	1,149
	Total	1,198,251	1,052,908
Revenue Item	Analysis		
Revenue from commercial activities	Te Kotare - Fixed Desks	495,084	543,418
	Te Kahu - Flex Desks	7,579	10,379
	Te Korimako - Daily PAYG	10,584	4,671
	Te Kereru - Group Annual	15,394	15,393
	Printer Revenue	13,073	17,006
	Other Revenue	1,935	2,525
	Meeting Room/Venue Hireage	36,035	30,596
	Other Rental	78,167	61,125
	Net Rental Disbursed	(90,557)	(167,711)
	Total	567,294	517,402
Revenue Item	Analysis		
Interest, dividends and other investment revenue	Interest Income	12,927	21,647
	Total	12,927	21,647



2. Analysis of Expenses

Expense Item	Analysis	2026 \$	2025 \$
Employee remuneration and other related expenses	Salaries and Wages	886,174	763,393
	Contractors	239,587	226,125
	ACC Levies	1,497	1,576
	KiwiSaver Contributions	17,993	20,754
	HR Costs	1,644	1,906
	Mileage	5,682	2,228
	Personnel Health & Wellbeing	5,706	6,288
	Professional Development	11,152	7,435
	Total	1,169,436	1,029,704
Other expenses related to service delivery	Accounting Fees	16,104	12,516
	Advertising & Marketing	10,826	10,942
	Audit Fees	7,404	6,159
	Bank Fees	903	664
	Bad Debts	0	462
	Catering	4,208	5,921
	Capacity Building	95,499	89,728
	Cleaning	30,191	31,192
	Consumables	6,093	5,698
	Consultancy Fees	2,125	2,138
	General Expenses	11,698	4,043
	Governance Expenses	2,293	5,798
	Graphic Design	275	645
	Insurance	34,720	46,071
	Light, Power, Heating	50,822	62,282
	Office Expenses	135,043	122,402
	Printing & Stationery	14,456	16,359
	Rent & Hireage	57,801	60,151
	Subscriptions	14,289	13,740
	Telephone, Internet & IT	44,233	30,532
	Travel Expenses	529	2,328
	Total	539,512	529,771
Other expenses	Depreciation	6,085	8,483
	Koha or Donation	938	1,119
	Expenses Paid on Behalf	3,998	0
	Total	11,021	9,602

3. Analysis of Assets and Liabilities

		2026	2025
Asset Item	Analysis	\$	\$
Cash and short-term deposits	ANZ Debit Card Account	1,775	1,356
	ANZ Operating Account	568,833	572,670
	ANZ Debit Card	1,980	974
	The Collective - ANZ Operating	121,159	116,916
	Total	693,748	691,916
Asset Item	Analysis		
Debtors and prepayments	Accounts Receivable	38,872	43,381
	Accrued Income	2,224	0
	Total	41,096	43,381
Asset Item	Analysis		
Other current assets	Term Deposit 1004	0	69,799
	Term Deposit 1005	0	250,000
	Term Deposit 1006	400,000	0
	Term Deposit 1007	200,000	0
	Total	600,000	319,799
Asset Item	Analysis		
Other non-current assets	Marketing & Branding	9,850	7,600
	Total	9,850	7,600
Liability Item	Analysis		
Creditors and accrued expenses	Trade and other payables	129,265	130,480
	GST Receivable/(Payable)	12,932	5,078
	Total	142,197	135,558
Liability Item	Analysis		
Employment costs payable	Employment costs payable	55,222	29,665
	Total	55,222	29,665
Liability Item	Analysis		
Deferred revenue	Acorn Foundation	13,214	7,000
	BayTrust	10,436	6,880
	Chenery Memorial Trust	0	2,000
	COGS	3,000	3,000
	Lotteries	75,033	57,925
	Rotorua Trust	39,523	0
	TCC	23,837	26,128
	TECT	454,138	496,314
	Various Funders	122,002	0
	Waipu Hauora	0	548
	WBOP District Council	39,773	14,631
	Total	780,956	614,426

4. Property, Plant and Equipment

2026

Asset Class	Opening Carrying Amount	Purchases	Sales / Disposals	Current Year Depreciation	Closing Carrying Amount
Website Development	3,314	3,650	0	1,657	5,307
Computer Equipment	8,549	0	0	4,428	4,121
Total	11,863	3,650	0	6,085	9,428

2025

Asset Class	Opening Carrying Amount	Purchases	Sales / Disposals	Current Year Depreciation	Closing Carrying Amount
Website Development	7,627	3,375	4375	3,314	3,314
Computer Equipment	7,828	5,890	0	5,169	8,549
Total	15,455	9,265	4,375	8,482	11,863

5. Accumulated Funds

Description	Current year			Total
	Accumulated surpluses (deficits) - SocialLink Untagged	Accumulated surpluses (deficits) - SocialLink Tagged	Accumulated surpluses (deficits) - The Collective	
Opening Balance	148,559	116,831	29,518	294,909
Accumulated surpluses (deficits) - SocialLink Untagged	60,737	0	0	60,737
Accumulated surpluses (deficits) - SocialLink Tagged	0	20,100	0	20,100
Accumulated surpluses (deficits) - The Collective	0	0	0	0
Total	209,296	136,931	29,518	375,746

Description	Prior year			Closing Carrying Amount
	Accumulated surpluses (deficits) - SocialLink Untagged	Accumulated surpluses (deficits) - SocialLink Tagged	Accumulated surpluses (deficits) - The Collective	
Opening Balance	112,408	98,261	44,972	255,641
Accumulated surpluses (deficits) - SocialLink Untagged	36,151	0	-	36,151
Accumulated surpluses (deficits) - SocialLink Tagged	0	18,570	-	18,570
Accumulated surpluses (deficits) - The Collective	0	0	(15,453)	(15,453)
Total	148,559	116,831	29,518	294,909

The SocialLink Board have adopted a policy to ensure there are 3-month's of operating funds in Reserve for the operations of SocialLink.



6. Commitment and Contingencies

Commitments

There are no commitments as at balance date (Last Year - Nil).

Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at balance date (Last Year - Nil).

7. Events After The Balance Date

Events After the Balance Date:

There were no events that have occurred after the balance date that would have a material impact on the Performance Report.

8. Related Party Transactions

Related Party Transactions

	This Year		Last Year	
	\$ Transactions	\$ Outstanding	\$ Transactions	\$ Outstanding
<i>Description of related party relationship</i>				
SocialLink has the Management Contract for, and is also a paying member of, The Kollektive. Rent is paid monthly at the standard market rate for services provided.	46,405	-	49,210	-
SocialLink has the Management Contract for, and is also a paying member of, The Kollektive. Other operating expenses are paid during the financial year in addition to rent.	2,441	-	3,927	-

9. Deferred Revenue

Deferred Revenue: Unused Significant Donations, Grants, Bequests and Pledges with Expectations over Use

Description	Purpose and nature of the condition(s)	Date condition(s) expected to be met	Deferred Amount		
			Original Amount \$	Current Year \$	Last Year \$
Acorn Foundation	Operating Costs & Volunteering Services	30/06/2026	22,500	13,214	7,000
BayTrust	Operating Costs	met	200,000	-	6,880
BayTrust	Volunteering Services - Rotorua Pilot	31/10/2026	20,000	10,436	-
Chenery Memorial Trust	Volunteering Services - Youth Volunteering	met	2,000	-	2,000
COGS	Volunteering Services	31/07/2026	3,000	3,000	3,000
Lotteries	Operating Costs	31/07/2026	55,000	55,000	55,000
Lotteries	Volunteering Services	31/07/2026	34,365	20,033	2,925
PowerCo	Volunteering Services	met	4,200	-	-
Rotorua Trust	Volunteering Services - Rotorua Pilot	31/08/2026	40,000	39,523	-
TCC	Homelessness Providers Network	met	2,620	-	69
TCC	Community Partnership Agreement	31/07/2026	49,900	22,502	24,374
TCC	Community Insights	met	15,300	-	-
TCC	Emergency Volunteering	30/06/2026	1,500	1,335	1,685
TECT	Catalyst for Change	31/12/2026	660,000	454,138	496,314
Various Funders	Partnering to Prosper	21/12/2026	153,000	105,000	-
Various Funders	Te Paiaka	31/03/2027	21,000	17,002	-
Waipu Hauora	Community Insights	met	3,250	-	548
WBOP District Council	Community Service Contract	30/06/2026	25,430	21,660	14,631
WBOP District Council	Group Volunteering	31/03/2027	30,000	17,009	-
WBOP District Council	Emergency Volunteering	1/10/2026	1,500	1,104	-
	Total			780,956	614,426



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CHARTERED ACCOUNTANTS
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INDEPENDENT AUDITOR'S REPORT

To the Trustees of The Social Sector Innovation WBOP Charitable Trust

Opinion

We have audited the accompanying Performance Report of The Social Sector Innovation WBOP Charitable Trust on pages 1 to 13, which comprises the Entity Information, the Statement of Service Performance, the Statement of Financial Performance and Statement of Cash Flows for the year ended 31 March 2026, the Statement of Financial Position as at 31 March 2026, a Statement of Accounting Policies and Notes to the Performance Report including material accounting policy information and other explanatory information.

In our opinion, the accompanying Performance Report presents fairly, in all material respects:

- the entity information for the year ended 31 March 2026;
- the service performance for the year ended 31 March 2026, in that the service performance information is appropriate and meaningful and prepared in accordance with the entity's measurement bases or evaluation methods;
- the financial position of The Social Sector Innovation WBOP Charitable Trust as at 31 March 2026, and its financial performance, and cash flows for the year then ended,

in accordance with the Tier 3 (NFP) Standard issued by the New Zealand Accounting Standards Board of the External Reporting Board (XRB).

Basis for Opinion

We conducted our audit of the Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows, Statement of Accounting Policies and Notes to the Performance Report in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)), and the audit of the Entity Information and Statement of Service Performance in accordance with New Zealand Auditing Standard 1 (Revised), *The Audit of Service Performance Information (NZ AS1 (Revised))*.

Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Performance Report* section of our report. We are independent of The Social Sector Innovation WBOP Charitable Trust in accordance with Professional and Ethical Standard 1, *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)*, issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, The Social Sector Innovation WBOP Charitable Trust.

Restriction on Responsibility

This report is made solely to the Trustees, as a body, in accordance with section 42F of the Charities Act 2005. Our audit work has been undertaken so that we might state to the Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

Trustees' Responsibility for the Performance Report

The Trustees are responsible on behalf of the entity for:

(a) the selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods that present service performance information that is appropriate and meaningful in accordance with the Tier 3 (NFP) Standard;

(b) the preparation and fair presentation of the Performance Report which comprises:

- the Entity Information;
- the Statement of Service Performance; and
- the Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows, Statement of Accounting Policies and Notes to the Performance Report in accordance with the Tier 3 (NFP) Standard, and

(c) for such internal control as the Trustees determine is necessary to enable the preparation of a Performance Report that is free from material misstatement, whether due to fraud or error.

In preparing the Performance Report, the Trustees are responsible on behalf of the entity for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Performance Report

Our objectives are to obtain reasonable assurance about whether the Performance Report is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs and NZ AS1 (Revised) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this Performance Report.

As part of an audit in accordance with ISAs (NZ) and NZ AS1 (Revised), we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Performance Report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Obtain an understanding of the process applied by the entity to select its elements/aspects of service performance, performance measures and/or descriptions and the measurement bases or evaluation methods.
- Evaluate whether the selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods present an appropriate and meaningful assessment of the entity's service performance in accordance with the applicable financial reporting framework.
- Evaluate whether the service performance information is prepared in accordance with the entity's measurement bases or evaluation methods, in accordance with the applicable financial reporting framework.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Trustees and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a

material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Performance Report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Performance Report, including the disclosures, and whether the Performance Report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Other Information in Annual Report - Chairperson's Report, Chief Executive's Report and Treasurer's Report

The Trustees are responsible for the other information. The other information comprises the Chairperson's Report and the Treasurer's Report (and the Chief Executive's Report), but does not include the financial information in the Performance Report and our auditor's report thereon.

Our opinion on the financial information in the Performance Report does not cover the other information and we do not express (or will not express) any form of assurance conclusion thereon.

In connection with our audit of the Performance Report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Performance Report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact: no material misstatement has been identified.

LACA Limited

LACA Limited
Tauranga
3 September 2026





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Ngā mihi
to our
Funders

