



# SocialLink

## Tūhono Pāpori

Building a Thriving Social Sector

Western  
Bay of Plenty




# Annual Report 2024 – 25

Social Sector Innovation WBOP Charitable Trust



# ACKNOWLEDGEMENTS



**Ūhia te korowai kāhui ki te  
iwi hei tauawhi,  
hei akiaki ki te ao angitu**

Spread the folds of the korowai to all, as a means of support and encouragement in pursuit of success

This whakataukī, gifted to SocialLink by Ngāi Tamarāwaho, reflects our role in providing collective support to the community sector.

## **Ngā mihi nui to the SocialLink Trustees:**

### **Tangata Whenua**

Mel Tata – Co-Chair, Ngāti Ranginui  
Ngairo Eruera, Ngāi Tamarāwaho  
Te Uta Roretana, Ngāi te Rangi  
Sandra Potaka, Waitaha

### **Tangata Tiriti**

Soifua Pearson – Co-Chair  
Darren Owen – Treasurer  
Kylie Valentine  
Tracey Christian

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# CO-CHAIRS REPORT

As Co-Chairs of SocialLink – Tūhono Pāpori, it is our privilege to present the Annual Report for 2024–2025. This has been a year of both challenge and achievement, as the for-purpose sector continues to navigate constrained funding, growing demand, and a rapidly shifting policy and technological environment. In the face of these pressures, SocialLink has remained steadfast in its mission to **build, empower and serve** the sector — strengthening capability, connection, and voice across the Western Bay of Plenty.

## **A Sector Under Pressure, A Team Rising to Meet It**

Our Chief Executive has outlined how the organisation has walked alongside more than 100 organisations this year, piloted innovative new programmes such as SocialLink Office Support (SOS) and the Business Heroes Directory, and continued to deliver mentoring, learning, and volunteering initiatives at scale. These outcomes speak to SocialLink’s ability to adapt and respond to the real needs of the sector — with each action driven by the question, *how can we better serve and empower the for-purpose sector?*

## **Financial Strength and Sustainability**

The Treasurer’s report affirms the strong foundations on which this mahi rests. With revenue growing to over \$1.6 million, a healthy surplus achieved, and reserves continuing to build in line with our policy, SocialLink remains in a position of financial stability. This not only sustains our core services but also provides confidence that we can innovate, invest, and respond to the challenges that lie ahead.

## **Korowai Kāhui – A Milestone for Māori Leadership**

Perhaps the most significant development of the year has been the drafting of our – *Te Korowai Kāhui Strategic Plan*. This strategy represents a bold and necessary step in honouring Te Tiriti o Waitangi and embedding kaupapa Māori leadership within SocialLink’s governance, management, and operations. It builds on years of deliberate action: the establishment of Whakamana Tangata, the creation of dedicated Māori roles, and the inclusion of iwi representation at governance level.

Grounded in the symbolism of the korowai, the strategy outlines both internal threads (*Ngā Whatu*) that strengthen our cultural integrity, and outward-facing tassels (*Ngā Hukahuka*) that reflect how SocialLink supports the Māori for-purpose sector. It marks our shift from consultation to co-governance — and positions Māori leadership not at the margins, but at the heart of how we move forward together.

We acknowledge with gratitude the voices, iwi partners, and community leaders who have helped shape this strategy.



## Governance and Partnerships

Our governance continues to be strengthened through the addition of iwi representatives from Ngāi Tamarāwaho and Waitaha, who bring invaluable wisdom and perspective. This year we also deepened our partnerships with funders, councils, and national bodies such as Community Networks Aotearoa and HuiE!, ensuring the Western Bay of Plenty is both represented and influential at a national level.

## Looking Ahead

As we review our organisational strategic plan in 2025 to guide our mahi for the next ten years, we are excited to weave a korowai that strengthens our sector, honours Te Tiriti, and nurtures the aspirations of our communities now and for generations to come.

Key priorities will include digital transformation, sector capability building, and strengthening iwi and community partnerships. While the landscape ahead will undoubtedly be complex, our direction is clear: to create a resilient, innovative, and equitable for-purpose sector where everyone belongs, everyone matters, and everyone can thrive.

## Looking Ahead

The progress of this year would not have been possible without our Chief Executive Liz Davies, whose leadership has been instrumental; our staff, whose commitment has carried us through another demanding year; our funders and partners, whose trust enables us to serve; and the many individuals and organisations across the sector who dedicate themselves to the wellbeing of our communities.

We close with deep gratitude and optimism. Together, we are weaving a korowai that strengthens our sector, honours Te Tiriti, and nurtures the aspirations of our communities now and for generations to come.



**MEL TATA**

Co-Chair



**SOIFUA PEARSON**

Co-Chair



# TREASURER'S REPORT

For the year ending 31 March 2025, SocialLink has continued to deliver a strong financial performance, maintaining the sustainability of our programmes and services for the Western Bay of Plenty social sector. Total revenue for the year was \$1,608,346, an increase from last year's \$1,401,680. This growth was driven primarily by increased non-government grants, which rose to \$1,052,908, and higher commercial activity revenue from The Kollektive, which reached \$517,402. We acknowledge and thank our key funders: TECT, Bay Trust, Lotteries, Acorn Foundation, Western Bay of Plenty District Council, and Tauranga City Council, for their continued support in helping us achieve our objectives.

On the expenditure side, total expenses for the year were \$1,569,077, up from \$1,381,507 in 2024. The largest portion of these costs related to employee remuneration and other related expenses, which increased to \$1,023,416, reflecting our growing capacity to deliver programmes and services. Service delivery-related costs rose to \$536,059, supporting expanded activities and initiatives in line with our strategic priorities.

This all resulted in SocialLink recording a surplus of \$39,269, a slight improvement on last year's \$20,173, further strengthening our financial position with net assets increasing from \$255,641 to \$294,909. This aligns with our policy of maintaining sufficient reserves to cover at least three months of operating expenditure, ensuring that SocialLink remains resilient and able to support the sector even in challenging times.

Looking forward, our budget for the 2026 financial year projects another solid result, with revenue and expenditure closely matched, maintaining a focus on sustainability while delivering value to our members and community partners.

In conclusion, SocialLink remains financially robust, supported by a healthy balance sheet and prudent management of resources. We extend our thanks to our funders, partners, members, and volunteers, whose contributions are essential to our success. I am pleased to present this report and looking forward to another successful year.



**DARREN OWEN**

Treasurer





# CHIEF EXECUTIVE REPORT

Tēnā koutou katoa,

As we reflect on the mahi of the past year, I'm proud to say that 2024–2025 has been a very productive year despite the very difficult environment the for-purpose sector finds itself in. Geopolitical shifts, technological developments (particularly in artificial intelligence), economic pressures, and changes in government policy are all influencing the conditions in which the for-purpose sector operates. In particular, the shift in government priorities is resulting in an increased demand for social and community services whilst for-purpose organisations are operating in a constrained funding environment.

The need for support in these times becomes even more important so we were very pleased to, in addition to SocialLink's usual mahi, have piloted two new programmes. SocialLink Office Support which offers organisations the services of an advanced administrator at a heavily subsidised rate, and the Business Heroes Directory that aims to connect community organisations with businesses offering discounts for a wide range of services.

From our work strengthening collaboration and supporting kaupapa Māori organisations through Whakamana Tangata, to promoting volunteering and building data capability across the sector, every action was driven by one question: *How can we better serve and empower the for-purpose sector?*

Here are some of our team's achievements in supporting for-purpose organisations.

## Organisational & Funding Advice

**111** organisations worked with individually  
**265** information requests responded to

## Learning & Development

**415** people attended **41** learning sessions  
**12** Mentees participated in the Mentoring Programme

## Whakamana Tangata

**11**  
Māori organisations supported to strengthen capability and access funding

## Support Collaboration

**6** networking events  
**76%** occupancy at TK co-working space

## Promote Volunteering

**1,000**  
volunteers connected to opportunities at community organisations

## Build Data Capability

**18** organisation data projects  
**12** data capability sessions  
**54** organisations attended sessions

We also continued to nurture the sector's collective voice, with numerous articles and opinion pieces published, six policy submissions written, and increased collaboration with national partners like Community Networks Aotearoa and HuiEI.

The team at SocialLink Tūhono Pāpori feels privileged to be able to undertake the work we do in the community. I want to mihi to our hardworking staff, to our dedicated Board — including our two new iwi representatives from Ngāi Tāmarawaho and Waitaha — and to all of you across our sector who give your time, your hearts and your energy to help others. He mihi nunui ki a koutou katoa. Your trust in SocialLink strengthens our resolve to keep doing this important work.

We are also very grateful to our funders not just for the financial support, but also for the partnership to progress positive community outcomes.

We know the landscape is shifting — politically, economically and socially. But one thing remains constant: the power of connection. Together, we're stronger. Together, we create a region where everyone belongs, everyone matters, and everyone can thrive.

Ngā mihi maioha,  
Liz Davies



**LIZ DAVIES**

Chief Executive





# ENTITY INFORMATION

## Who are we? Why do we exist?

<b>Legal Name of Entity:</b>	Social Sector Innovation WBOP Charitable Trust
<b>Other Name of Entity:</b>	SocialLink
<b>Type of Entity and Legal Basis :</b>	Registered Charity
<b>Registration Number:</b>	CC50192

### Entity's Purpose or Mission:

The Social Sector Innovation Western Bay of Plenty Charitable Trust (SSIT), trading as SocialLink, was established in 2012 following conversations with the wider network of social organisations in the Western Bay of Plenty. The sector sought a vehicle to facilitate capability and capacity building within the sector, to provide a collective social sector voice and become more connected to and valued in community, city and regional decision making.

Our vision is "a resourced, skilled and cohesive for-purpose sector enabling communities to flourish".

SocialLink's purpose is building capability, confidence, sustainability and voice of community organisations in the Western Bay of Plenty.

SocialLink's strategic themes are: Build the Sector, Empower the Sector, Serve the Sector.

### Entity Structure:

SocialLink is governed by a board of 8 Trustees who oversee governance and the strategic direction of the organisation. The Board is structured into a '1 house, 2 door model' with a Tangata Whenua 'door' or caucus and a Tangata Tiriti 'door' or caucus, with each caucus headed by a Co-Chair. A Chief Executive reports to the Trustees on a regular basis and is responsible for overseeing SocialLink's operational areas, including but not limited to employment and management of staff and contractors.

### Main Sources of the Entity's Cash and Resources:

SocialLink's main source of funding is from grants combined with a small amount of registration fees. TECT, Bay Trust, Lotteries, Acorn Foundation, Western Bay of Plenty District Council and Tauranga City Council are SocialLink's main funders.

### Main Methods Used by the Entity to Raise Funds:

SocialLink does not undertake any fundraising activities.

### Entity's Reliance on Volunteers and Donated Goods or Services:

SocialLink's eight Trustees all volunteer their time in governance roles that lead and further the strategic direction of the organisation.

## Contact Details

**Physical Address:** C/-The Kollektive, 145 Seventeenth Avenue, Tauranga 3112

**Physical Address:** The Kollektive, DX BOX HP40007, Tauranga, 3112

**Phone:** 07 987 0920

**Email / Website:** [info@socialink.org.nz](mailto:info@socialink.org.nz) / [www.socialink.org.nz](http://www.socialink.org.nz)

**Social media:** [linkedin.com/company/socialink-wbop/](https://www.linkedin.com/company/socialink-wbop/)  
[facebook.com/sociallinknz](https://www.facebook.com/sociallinknz)  
[instagram.com/sociallinknz/](https://www.instagram.com/sociallinknz/)





# STATEMENT OF SERVICE PERFORMANCE

## What did we do? When did we do it?

### Description of medium to long-term objectives:

SocialLink's purpose is to strengthen community organisations and to build and empower the social and community sector.

SocialLink's strategic themes are to **Build, Empower and Serve the Sector**.

Description and Quantification of the Entity's outputs:	2025	2024
<b>Build the Sector</b>		
# community sector based networking events held	6	*
# participants who attended community sector based networking events	308	*
# of collaborative groups supported	4	7
# of Māori providers who registered with Whakamana Tangata programme	11	17
# organisations assisted with one-on-one organisational and funding advice	111	79
# learning and development workshops held	41	33
# participants who attended learning and development workshops	415	*
# organisations and individuals in our membership community who subscribe to our sector newsletter (keeping the community sector informed).	1580	1607
# active website users (average per month)	1,000	
SocialLink	100	*2,335
Community Insights	833	
Volunteering Services		
# occupancy of The Kollektive (for-purpose co-working space)	76%	73%
# of non-residential TK members	142	142
# of volunteer-involved organisations registered with Volunteering Services	110	**153
<b>Empower the Sector</b>		
# of submissions	6	13
# research and policy-related activities undertaken	8	3
# organisations engaged in data utilisation projects	18	15
<b>Serve the Sector</b>		
Financial sustainability; Growing credibility and Tiriti based co-governance		

\*new measures or modified for clarity

\*\*update of engaged organisations following platform change



# STATEMENT OF FINANCIAL PERFORMANCE

## How was it funded? What did it cost?

	Note	2025	2024
<b>Revenue</b>		\$	\$
Donations, koha, bequests and other general fundraising activities	1	7,155	0
Membership fees and subscriptions	1	9,235	27,273
Non-government service delivery grants/contracts	1	1,052,908	873,292
Revenue from commercial activities	1	517,402	480,219
Interest, dividends and other investment revenue	1	21,647	20,896
<b>Total Revenue</b>		1,608,346	1,401,680
<b>Expenses</b>			
Employee remuneration and other related expenses	2	1,023,416	865,833
Other expenses related to service delivery	2	536,059	505,434
Other expenses	2	9,602	10,239
<b>Total Expenses</b>		1,569,077	1,381,507
<b>Surplus for the Year</b>		39,269	20,173
<b>This is represented by:</b>			
Surplus - Socialink		54,722	15,789
(Deficit) Surplus - The Collective		(15,453)	4,384
<b>Total Surplus for the Year</b>		39,269	20,173





# STATEMENT OF FINANCIAL POSITION

What the entity owns? What the entity owes?

	Note	2025 \$	2024 \$
<b>Assets</b>			
<b>Current Assets</b>			
Cash and short-term deposits	3	691,916	694,035
Debtors and prepayments	3	43,381	59,432
Other current assets	3	319,799	165,755
<b>Total Current Assets</b>		<b>1,055,095</b>	<b>919,222</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	4	11,863	15,455
Other non-current assets	3	7,600	7,600
<b>Total Non-Current Assets</b>		<b>19,463</b>	<b>23,055</b>
<b>Total Assets</b>		<b>1,074,558</b>	<b>942,277</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Creditors and accrued expenses	3	130,480	51,991
Employment costs payable	3	29,665	35,362
GST	3	5,078	4,296
Deferred revenue	3,9	614,426	594,988
<b>Total Current Liabilities</b>		<b>779,649</b>	<b>686,637</b>
<b>Total Liabilities</b>		<b>779,649</b>	<b>686,637</b>
<b>Total Assets less Total Liabilities (Net Assets)</b>		<b>294,909</b>	<b>255,641</b>
<b>Accumulated Funds</b>			
Opening Accumulated surpluses (deficits)		255,640	235,468
Accumulated surpluses (deficits)		39,269	20,173
<b>Total Accumulated Funds</b>	5	<b>294,909</b>	<b>255,641</b>

for and on behalf of the Social Sector Innovation WBOP Charitable Trust:



Co-Chair

26/08/25

Date



Trustee

26/08/2025

Date



# STATEMENT OF CASH FLOWS

## How the entity has received and used cash?

	2025	2024
	\$	\$
<b>Cash Flows from Operating Activities</b>		
<b>Cash was received from:</b>		
Donations, koha, bequests and other general fundraising activities	7,155	0
Membership fees and subscriptions	9,235	27,273
Non-government service delivery grants/contracts	1,088,847	1,018,744
Commercial Activity	517,402	480,219
	<u>1,622,639</u>	<u>1,526,236</u>
Net GST	782	3,253
<b>Cash was applied to:</b>		
Employee remuneration and other related expenses	1,029,112	870,983
Other expenses related to service delivery	458,690	537,766
	<u>1,487,802</u>	<u>1,408,749</u>
<b>Net Cash Flows from Operating Activities</b>	<b>135,618</b>	<b>120,740</b>
<b>Cash flows from Investing and Financial Activities</b>		
<b>Cash was received from:</b>		
Interest, dividends and other investment revenue	25,572	16,971
	<b>25,572</b>	<b>16,971</b>
<b>Cash was applied to:</b>		
Payments to acquire property, plant and equipment	9,265	9,953
Payments to purchase investments	154,044	0
<b>Cash flows from Investing and Financial Activities</b>	<b>(137,738)</b>	<b>7,017</b>
<b>Net Increase/ (Decrease) in Cash</b>	<b>(2,120)</b>	<b>127,757</b>
<b>Opening Cash</b>	<b>694,035</b>	<b>566,278</b>
<b>Closing Cash</b>	<b>691,916</b>	<b>694,035</b>



# STATEMENT OF ACCOUNTING POLICIES

## How did we do our accounting?

### **Basis of Preparation**

Social Sector Innovation WBOP Charitable Trust has elected to apply XRB's Tier 3(NFP) Standard on the basis that it does not have public accountability and has total annual expenses less than \$5,000,000. All transactions in the Performance Report are reported using the accrual basis of accounting. The Performance Report is prepared under the assumption that the entity will continue to operate in the foreseeable future. The information is presented in New Zealand dollars. All values are rounded to the nearest dollar.

### **Specific Accounting Policies**

The following specific accounting policies which materially affect the measurement of the Statement of Financial Performance and Statement of Financial Position have been applied:

#### **Revenue Recognition**

Revenue from providing services is recognised by reference to the stage of completion of the service at the balance date, based on the actual service provided as a percentage of the total service to be provided.

#### **Revenue - General Grants**

Revenue on general grants deemed to be significant and with documented expectations over use, is recorded on receipt as an asset for funding received (generally cash) and a matching deferred revenue balance. As or when the documented expectations over use are met, the deferred revenue balance is reduced and revenue is recorded. Deferred revenue as at balance date reflects the extent to which the documented expectations over use have not yet been satisfied.

#### **Revenue from commercial activities**

Revenue from commercial activities is accounted for on an accrual basis and accounted for in accordance with the substance of the transaction.

#### **Expenses**

Salaries are recorded as expenses as staff provide services and become entitled to the salaries. Other costs associated with the delivery of services are expensed when costs are incurred.

#### **Goods and Services Tax (GST)**

All amounts are recorded exclusive of GST, except Debtors and Creditors which are stated as inclusive of GST.

#### **Income Tax**

Social Sector Innovation WBOP Charitable Trust is wholly exempt from New Zealand income tax having fully complied with all statutory conditions for these exemptions.

#### **Bank Accounts and Cash**

Cash and short term deposits in the Statement of Cash Flows comprise cash balances (including short term deposits) with original maturities of 90 days or less.

#### **Changes in Accounting Policies**

From the commencement of the 2025 financial year, the Trust has changed its Accounting Policy regarding the treatment of General Grants not significant or documented, where revenue recognition is no longer to be deferred based on the implementation of the new Tier 3 (NFP) Standard. (Last Year - Nil)

#### **Financial Audit**

This Performance Report has been subject to an audit, please refer to the Independent Auditor's Report. Comparative figures are subject to review. This years figures are subject to audit.





# NOTES TO THE PERFORMANCE REPORT

## 1. Analysis of Revenue

		2025	2024
Revenue Item	Analysis	\$	\$
Donations, koha, bequests and other general fundraising activities	Donations & Sponsorship	7,155	0
	<b>Total</b>	<b>7,155</b>	<b>0</b>
<b>Revenue Item</b>	<b>Analysis</b>		
Membership fees and subscriptions	Workshop Registration fees	9,235	27,273
	<b>Total</b>	<b>9,235</b>	<b>27,273</b>
<b>Revenue Item</b>	<b>Analysis</b>		
Non-government service delivery grants/contracts	Contribution	54,550	60,000
	Grants	978,817	797,436
	Other Revenue	6,392	2,944
	Management Fees (TECT Hub)	12,000	10,664
	Coffee pods	1,149	2,232
	William Buck Cup	0	15
	<b>Total</b>	<b>1,052,908</b>	<b>873,292</b>
<b>Revenue Item</b>	<b>Analysis</b>		
Revenue from commercial activities	Te Kotare - Fixed Desks	543,418	520,139
	Te Kahu - Flex Desks	10,379	8,861
	Te Korimako - Daily PAYG	4,671	2,280
	Te Kereru - Group Annual	15,393	15,969
	Printer Revenue	17,006	18,683
	Other Revenue	2,525	6,651
	Meeting Room/Venue Hireage	30,596	24,036
	Other Rental	61,125	60,500
	Net Rental Disbursed	(167,711)	(176,898)
	<b>Total</b>	<b>517,402</b>	<b>480,219</b>
<b>Revenue Item</b>	<b>Analysis</b>		
Interest, dividends and other investment revenue	Interest Income	21,647	20,896
	<b>Total</b>	<b>21,647</b>	<b>20,896</b>

## 2. Analysis of Expenses

Expense Item	Analysis	2025	2024
Employee remuneration and other related expenses	Salaries and Wages	\$ 763,393	\$ 631,270
	Contractors	226,125	204,908
	ACC Levies	1,576	1,120
	KiwiSaver Contributions	20,754	18,032
	HR Costs	1,906	1,315
	Mileage	2,228	2,111
	Professional Development	7,435	7,077
	<b>Total</b>	<b>1,023,416</b>	<b>865,833</b>

Expense Item	Analysis	2025	2024
Other expenses related to service delivery	Accounting Fees	12,516	6,530
	Advertising & Marketing	10,942	4,952
	Audit Fees	6,159	4,000
	Bank Fees	664	587
	Bad Debts	462	0
	Catering	5,921	8,219
	Capacity Building	89,728	95,458
	Cleaning	31,192	31,504
	Consumables	5,698	7,208
	Consultancy Fees	2,138	30,462
	General Expenses	4,043	14,997
	Governance Expenses	5,798	6,284
	Graphic Design	645	844
	Insurance	46,071	34,743
	Light, Power, Heating	62,282	44,789
	Office Expenses	128,689	93,260
	Printing & Stationery	16,359	15,702
	Rent & Hireage	60,151	49,785
	Subscriptions	13,740	16,644
	Telephone, Internet & IT	30,532	33,983
	Travel Expenses	2,328	5,488
	<b>Total</b>	<b>536,059</b>	<b>505,434</b>

Expense Item	Analysis	2025	2024
Other expenses	Depreciation	8,483	8,175
	Koha or Donation	1,119	1,830
	Loss on Sale	0	234
	<b>Total</b>	<b>9,602</b>	<b>10,239</b>

### 3. Analysis of Assets and Liabilities

		2025	2024
Asset Item	Analysis	\$	\$
Cash and short-term deposits	ANZ Debit Card Account	1,356	1,605
	ANZ Operating Account	572,670	647,363
	ANZ Debit Card	974	2,003
	The Collective - ANZ Operating	116,916	43,064
	<b>Total</b>	<b>691,916</b>	<b>694,035</b>
Asset Item	Analysis		
Debtors and prepayments	Accounts Receivable	43,381	55,507
	Accrued Income	0	3,925
	<b>Total</b>	<b>43,381</b>	<b>59,432</b>
Asset Item	Analysis		
GST	GST Receivable/(Payable)	(5,078)	(4,296)
	<b>Total</b>	<b>(5,078)</b>	<b>(4,296)</b>
Asset Item	Analysis		
Other current assets	ANZ Reserves Term Deposit - 1001	0	65,755
	ANZ Term Deposit - 1002	0	100,000
	Term Deposit 1004	69,799	0
	Term Deposit 1005	250,000	0
	<b>Total</b>	<b>319,799</b>	<b>165,755</b>
Asset Item	Analysis		
Other non-current assets	Marketing & Branding	7,600	7,600
	<b>Total</b>	<b>7,600</b>	<b>7,600</b>
Liability Item	Analysis		
Creditors and accrued expenses	Trade and other payables	130,480	51,991
	<b>Total</b>	<b>130,480</b>	<b>51,991</b>
Liability Item	Analysis		
Employment costs payable	Employment costs payable	29,665	35,361
	<b>Total</b>	<b>29,665</b>	<b>35,361</b>
Liability Item	Analysis		
Deferred revenue	Waipu Hauora	548	548
	BayTrust	7,991	24
	Lotteries	50,000	50,000
	Acorn Foundation	0	736
	Tauranga City Council	21,030	24,262
	TECT	345,762	424,864
	Various Funders	176,536	77,173
	WBOP District Council	12,559	17,381
	<b>Total</b>	<b>614,426</b>	<b>594,988</b>



## 4. Property, Plant and Equipment

2025

Asset Class	Opening Carrying Amount	Purchases	Sales / Disposals	Current Year Depreciation	Closing Carrying Amount
Website Development	7,627	3,375	4,375	3,314	3,314
Computer Equipment	7,828	5,890	0	5,169	8,549
Plant and Equipment	0	0	0	0	0
<b>Total</b>	<b>15,455</b>	<b>9,265</b>	<b>4,375</b>	<b>8,483</b>	<b>11,863</b>

2024

Asset Class	Opening Carrying Amount	Purchases	Sales / Disposals	Current Year Depreciation	Closing Carrying Amount
Website Development	6,738	5,000	234	3,877	7,627
Computer Equipment	7,373	4,753	0	4,298	7,828
Plant and Equipment	-	0	0	0	0
<b>Total</b>	<b>14,111</b>	<b>9,753</b>	<b>234</b>	<b>8,174</b>	<b>15,455</b>

## 5. Accumulated Funds

### Current year

Description	Accumulated surpluses (deficits) - SocialLink Untagged	Accumulated surpluses (deficits) - SocialLink Tagged	Accumulated surpluses (deficits) - The Kollektive	Total
Opening Balance	112,408	98,261	44,972	255,641
Accumulated surpluses (deficits) - SocialLink Untagged	36,151	0	0	36,151
Accumulated surpluses (deficits) - SocialLink Tagged	0	18,570	0	18,570
Accumulated surpluses (deficits) - The Kollektive	0	0	(15,453)	(15,453)
<b>Total</b>	<b>148,559</b>	<b>116,831</b>	<b>29,519</b>	<b>294,909</b>

### Prior year

Description	Accumulated surpluses (deficits) - SocialLink Untagged	Accumulated surpluses (deficits) - SocialLink Tagged	Accumulated surpluses (deficits) - The Kollektive	Closing Carrying Amount
Opening Balance	65,755	129,125	40,588	235,468
Accumulated surpluses (deficits) - SocialLink Untagged	46,653	0	-	46,653
Accumulated surpluses (deficits) - SocialLink Tagged	0	(30,864)	-	(30,864)
Accumulated surpluses (deficits) - The Kollektive	0	0	4,384	4,384
<b>Total</b>	<b>112,408</b>	<b>98,261</b>	<b>44,971</b>	<b>255,641</b>

The SocialLink Board have adopted a policy to ensure there are 3-month's of operating funds in Reserve for the operations of SocialLink.



## 6. Commitment and Contingencies

### Commitments

There are no commitments as at balance date (Last Year - Nil).

### Contingent Liabilities and Guarantees

There are no contingent liabilities or guarantees as at balance date (Last Year - Nil).

## 7. Events After The Balance Date

### Events After the Balance Date:

There were no events that have occurred after the balance date that would have a material impact on the Performance Report.

## 8. Related Party Transactions

### Related Party Transactions

	This Year		Last Year	
	\$ Transactions	\$ Outstanding	\$ Transactions	\$ Outstanding
<i>Description of related party relationship</i>				
SocialLink has the Management Contract for, and is also a paying member of, The Kollektive. Rent is paid monthly at the standard market rate for services provided.	49,210	-	36,850	-
SocialLink has the Management Contract for, and is also a paying member of, The Kollektive. Other operating expenses are paid during the financial year in addition to rent.	3,927	-	3,315	-

## 9. Deferred Revenue

Deferred Revenue: Unused Significant Donations, Grants, Bequests and Pledges with Expectations over Use

		Deferred Amount			
Description	Purpose and nature of the condition(s)	Date condition(s) expected to be met	Original Amount \$	Current Year \$	Last Year \$
Various Funders	VolBOP Operations	29/11/2025	163,050	85,347	77,173
Various Funders	Whakamana Tangata	29/11/2025	136,000	91,189	-
Lotteries	Operating Costs	28/03/2026	50,000	50,000	50,000
BayTrust	Operating Costs	30/04/2025	132,000	7,991	
WBOP District Council	Community Service Contract	30/06/2025	34,670	12,559	17,381
Waipu Hauora	Community Insights	31/12/2025	3,250	548	548
TECT	Catalyst for Change	29/11/2025	475,000	345,762	424,821
TCC	Community Partnership Agreement	31/07/2025	50,000	20,960	16,022
TCC	Homeless Providers Network	31/12/2025	2,620	69	455
BayTrust	Whakamana Tangata	met	15,000	-	24
TECT	Community Insights	met	43,750	-	43
Acorn Foundation	Operating Costs	met	12,500	-	736
TCC	Community Insights	met	19,550	-	7,785
Total				614,426	594,988





## INDEPENDENT AUDITOR'S REPORT

### To the Trustees of The Social Sector Innovation WBOP Charitable Trust

#### Opinion

We have audited the accompanying Performance Report of The Social Sector Innovation WBOP Charitable Trust on pages 1 to 13, which comprises the Entity Information, the Statement of Service Performance, the Statement of Financial Performance and Statement of Cash Flows for the year ended 31 March 2025, the Statement of Financial Position as at 31 March 2025, a Statement of Accounting Policies and Notes to the Performance Report including material accounting policy information and other explanatory information.

In our opinion, the accompanying Performance Report presents fairly, in all material respects:

- the entity information for the year ended 31 March 2025;
- the service performance for the year ended 31 March 2025, in that the service performance information is appropriate and meaningful and prepared in accordance with the entity's measurement bases or evaluation methods;
- the financial position of The Social Sector Innovation WBOP Charitable Trust as at 31 March 2025, and its financial performance, and cash flows for the year then ended,

in accordance with the Tier 3 (NFP) Standard issued by the New Zealand Accounting Standards Board of the External Reporting Board (XRB).

#### Basis for Opinion

We conducted our audit of the Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows, Statement of Accounting Policies and Notes to the Performance Report in accordance with International Standards on Auditing (New Zealand) (ISAs (NZ)), and the audit of the Entity Information and Statement of Service Performance in accordance with New Zealand Auditing Standard 1 (Revised), *The Audit of Service Performance Information (NZ AS1 (Revised))*.

Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Performance Report* section of our report. We are independent of The Social Sector Innovation WBOP Charitable Trust in accordance with Professional and Ethical Standard 1, *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand)*, issued by the New Zealand Auditing and Assurance Standards Board, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other than in our capacity as auditor we have no relationship with, or interests in, The Social Sector Innovation WBOP Charitable Trust.

#### Restriction on Responsibility

This report is made solely to the Trustees, as a body, in accordance with section 42F of the Charities Act 2005. Our audit work has been undertaken so that we might state to the Trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not

accept or assume responsibility to anyone other than the Trustees as a body, for our audit work, for this report, or for the opinions we have formed.

### **Trustees' Responsibility for the Performance Report**

The Trustees are responsible on behalf of the entity for:

- (a) the selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods that present service performance information that is appropriate and meaningful in accordance with the Tier 3 (NFP) Standard;
- (b) the preparation and fair presentation of the Performance Report which comprises:

- the Entity Information;
- the Statement of Service Performance; and
- the Statement of Financial Performance, Statement of Financial Position, Statement of Cash Flows, Statement of Accounting Policies and Notes to the Performance Report in accordance with the Tier 3 (NFP) Standard, and

- (c) for such internal control as the Trustees determine is necessary to enable the preparation of a Performance Report that is free from material misstatement, whether due to fraud or error.

In preparing the Performance Report, the Trustees are responsible on behalf of the entity for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the entity or to cease operations, or have no realistic alternative but to do so.

### **Auditor's Responsibilities for the Audit of the Performance Report**

Our objectives are to obtain reasonable assurance about whether the Performance Report is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance ISAs and NZ AS1 (Revised) will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of users taken on the basis of this Performance Report.

As part of an audit in accordance with ISAs (NZ) and NZ AS1 (Revised), we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Performance Report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Obtain an understanding of the process applied by the entity to select its elements/aspects of service performance, performance measures and/or descriptions and the measurement bases or evaluation methods.
- Evaluate whether the selection of elements/aspects of service performance, performance measures and/or descriptions and measurement bases or evaluation methods present an appropriate and meaningful

assessment of the entity's service performance in accordance with the applicable financial reporting framework.

- Evaluate whether the service performance information is prepared in accordance with the entity's measurement bases or evaluation methods, in accordance with the applicable financial reporting framework.
- Conclude on the appropriateness of the use of the going concern basis of accounting by the Trustees and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Performance Report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Performance Report, including the disclosures, and whether the Performance Report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Trustees regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

#### **Other Matter**

We bring the Reader's attention to the fact that the prior year amounts were subject to a Financial Review by LACA Limited.

An unmodified conclusion was expressed on the 20 August 2024.

#### **Other Information in Annual Report - Chairperson's Report and Treasurer's Report**

The Trustees are responsible for the other information. The other information comprises the Chairperson's Report and the Treasurer's Report, but does not include the financial information in the Performance Report and our auditor's report thereon.

Our opinion on the financial information in the Performance Report does not cover the other information and we do not express (or will not express) any form of assurance conclusion thereon.

In connection with our audit of the Performance Report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Performance Report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact: no material misstatement has been identified.

LACA Limited

LACA Limited  
**Tauranga**  
28 August 2025



“ I just wanted to say a huge thank you for these workshops. They have been invaluable for me personally and have really benefited our not for profit organisation. We have developed skills, knowledge and confidence through attending these workshops that we have not been able to get elsewhere, as well as providing me with an excellent networking opportunity - Learning & Development

I can see you've done a tremendous amount of work on this, I've just spent some time browsing everything! Firstly I want to thank you for the effort you're putting in, this is really amazing. And also illustrates SocialLink support for us... - Community Insights



I can't say how grateful I am to have found you and the SocialLink team as we navigate this situation - Organisational Support

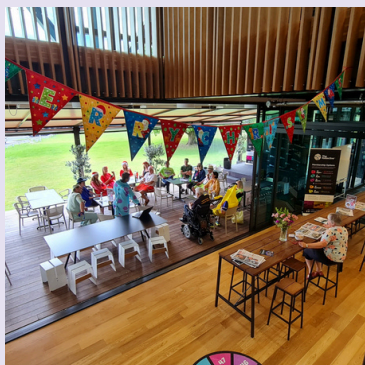


Thank you again for your time, expertise and passion - it's truly beautiful to know organisations like SocialLink exist and the work you're doing for the community is admirable!

Jana provided the most efficient administration support I have experienced. She was able to support me to identify my needs, has an incredible range of skills, and far exceeded my expectations - SOS



Very grateful indeed for the work you have done to help us to tell our story. Wonderful, kei te mihi ki a koe mo tōu mahi - Community Insights



I wanted to thank you for your guidance, time and support and give me the confidence that I could do this and navigate this unknown territory.



Volunteering Services has supported in recognising and celebrating the contributions of migrant volunteers and working to help migrants connect with volunteering opportunities and create a bridge for newcomers to engage with the local community, share their skills, and feel welcomed. They are always responsive and through fostering inclusion and connection, they are empowering migrants to contribute meaningfully while recognising the significant contributions of migrant volunteers in Tauranga. It's been a pleasure working with them through the past two years and look forward to future opportunities to support welcoming and inclusion in Tauranga." Thanks for all the work you do and passion to support inclusion of our migrant communities!

”



“

The Kollektive has been as busy as ever with each organisation working here having a powerful impact in our community. Our job is to create the space and atmosphere to make that mahi as easy as possible with support and opportunities to connect, feel a sense of belonging and have fun!

The team at The Kollektive is amazing. So friendly and welcoming, as well as always being there to help. I can't recommend them highly enough. The Kollektive is a great place to work as a remote worker and there's always a lot going on to get involved in.  
Paul McClaren – Home Care Services

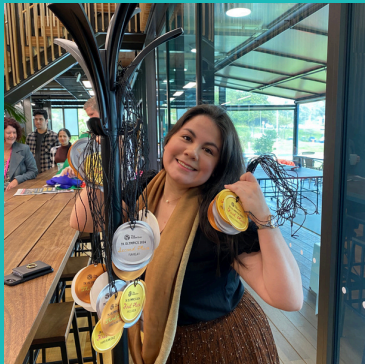


**The  
Kollektive™**

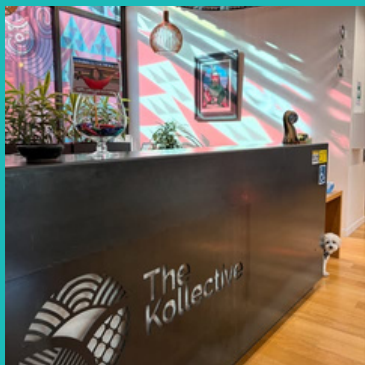


I believe The Kollektive has given us the platform to be able to grow to so much more than I could have ever imagined 15 years ago.  
Shirley Wilson – Brain Injured Children Trust

There's always a friendly face at the Kollektive, and the sound of birds chirping your departure. Such a cheerful place to get the mahi done Elaine Reber – Life A Plenty Charitable Trust



The Kollektive is a big asset to the community allowing the social organisation's to be under one roof where a close knit connection can be built to help each other – Wayne Shadbolt



From day one, Cookie and the team made us feel welcome and part of The Kollektive family and have been accommodating as we have grown. The shared spaces and meeting rooms are awesome. Huge thanks to the team for their energy and enthusiasm and the awesome support they have provided.  
– Staywell Team

”





[sociallink.org.nz](https://sociallink.org.nz)  
[info@sociallink.org.nz](mailto:info@sociallink.org.nz)

Ngā mihi  
to our  
Funders

